

A PILOT COURSE IN ENGINEERING SYSTEMS ANALYSIS

FINAL DRAFT

It is proposed in this paper to deal with both the substance and the form of a pilot in-house course in Engineering Systems Analysis. In aerospace firms and in government*, it has been common management practice to configure working groups of engineers and scientists into large multidisciplinary arrays for projects. The term "matrix organization" is currently used to describe the pro-tempore mix of functional and management project personnel. By a process of iterative design between subsystems, it is possible to reach a set of project objectives set out for major engineering systems. Through the method of repetitive design, the team homes-in on a solution which is perhaps not ideal for any one subsystem but which is presumably ideal or optimum for a totality of subsystems, or for "the system." The process of examination of the system may be entitled Engineering Systems Analysis.

It is almost impossible for any one project manager to achieve intrinsic mastery of the many disciplines represented on his team. However it is possible for a generalized approach to be structured in this area. The application of statistical data analysis techniques is a promising vehicle wherein to frame a course sequence that will offer less than "all things to all men", but which will assist in the fundamental understanding of system performance.

The specific problem to be addressed by this type of course is that of tying together the information processing discipline, if it can so be called, as modified for multiple subsystems. In this discipline there has been a remarkable transition over the past 5 years at the practical level in both industry and government. A typical scientist or engineer working in this field might have an advanced degree in either mathematics, computer operations, electrical engineering or in experimental psychology. It is an interesting point to note that statistical processing has evolved from the convergence of three main fields. Each of these had developed its own symbology, techniques and problem-solving rationale from 3 fairly independent sources. These sources have been mathematics, experimental psychology and electrical engineering. Typically a small cadre of these types of problem-solvers are found throughout technical groups. The premise is made that strengthening and training potential members of these cadres will result in a better technical product.

An in-plant course sequence seems to hold promise for teaching effectiveness since the course design may be tailored directly to suit local "cultural" factors. A visceral set of quick feedback loops exists within the organization to correct the course

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both in material and in presentation. Esoteric material by its limited application may be sacrificed. Perhaps a background review of some of the current literature would be useful. The report here will discuss the design for a course format first and then will discuss the sequence of material proposed.

CURRENT CHALLENGE

After a decade of warm acceptance, both the value and the concept of "systems engineering" practices are being questioned today. Representative of this current challenge is an article by Secretary Robert Frosch¹ which urges that more engineering judgement be factored into methodology. To paraphrase the article, a rote practice of systems engineering has led downhill to an overemphasis on supportive impedimenta such as: configuration management, reliability, PERT and milestone schedules, complete logistics and programming tools for the operation of a vehicle (system) which has not undergone proper engineering design. In the process, those crucial core technical factors have competed at a disadvantage with systems priorities. This must change for the emerging systems of the future. The iterative and substantive character of engineering systems design has been somewhat overlooked.

The notion of an interdependent set of major subsystems being engineered artfully into a harmonious whole, is not all new or invalid. The early marriage of the gangplank to the trireme around 250 B.C. by the Romans is one early example of good subsystem compatibility. Frosch's point is that an overdose of current usage of systems engineering has tended to take away some of the essence of good practice. Chestnut² gives a series of major precepts which are basic to the systems approach. In these precepts the thought is central that it is quicker and cheaper in most designs to generate a small-scale math model or system simulation. From the model all of the design requirements of performance, component perturbation, sensitivity analysis, parametric variation and error budgets may be gauged better.

MODEL SYNTHESIS

Some form of model is therefore vital to the systems approach. The model can give dynamics for the various subsystems operating separately or together in orchestration. Interfaces between functions can be studied readily. In tune with current attention to ecology, Draper³ recommends that the logical solution here is to add on environmental design factors as another subsystem. He states that the advantage of a systems model in all fields is that it seems to offer a unitary approach to the attack on complex, interactive problems. New designs of surface vessels, aircraft, spacecraft and submersibles among others have required that large sets of mixed disciplines be grouped together, and this in turn has called for a new approach to technical management.

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engineering systems, there has emerged a standard doctrine for "Phased Project" management and for "System/Project Management, terms used by NASA and DoD respectively. "There has always been a shortage of persons who can conceive, design and develop the complex systems demanded by the new technologies".⁴ Former trends have of late been overtaken by events in that the centralized role of systems analysis is less in focus than it was five years ago.¹ There is recognition of a need for better balance between the technical problem-solving role, judgemental engineering decisions, together with those standard procedures and quantitative decision-making tools associated with project management.

COMMONALITIES

A group of common tools can be identified which are pertinent to many hardware systems models; This set of tools may be stretched to accommodate to several major disciplines. These major fields would include optics, acoustics, electromagnetics, seismics as well as parts of human engineering and biomedicine. If leading publications of these fields are culled, a pattern of commonality in the mathematical modelling may be noted to exist beneath the semantic language of the particular field. This would imply that if symbology and approach were systematized for a set of applications, then complex sets of problems in individual technical fields would be tractable to a more catholic approach. Examples are found in transformations, matrix manipulations, numerical methods, statistics and probability, etc. Beyond these basic tools, there is a set of subsystems commonly used in systems design for all of these disciplines. Common subsystems are detection and decision-making functions, spatial or multisensor processing, control subsystems and servomechanisms, modulation codings, and others.

PROBLEM SOLVING AND HUMAN FACTORS

There is evidence that internal problem-solving within the organization would improve in quality by providing technical people with a multi-field set of tools.⁵ Frishmuth and Allen propose a model for the technical problem-solving process. They noted that the engineer employed on a problem, rapidly becomes insensitive to acceptance of new alternatives as he becomes positively biased toward a particular technical approach. He thus develops a higher threshold as soon as confirming information is received for a particular route to problem solution. "Openness to additional cues is drastically reduced and is either normalized or gated out." It would follow that the basic solution approach would be enhanced by providing the worker with the ability to translate between fields of technology. The reason for this would be that a wider range of technical alternatives are made available as analogs at the beginning of the problem-solving process. Examples of coherent processing for instance thread

Further data on the problem-solving mechanism were developed by Allen and Marquis⁶. Their controlled experiment covered 5 laboratories working on the identical problem, and 3 separate laboratories working on a second problem. Conclusions of the study were that prior knowledge or experience with techniques appropriate to the problem, generally resulted in a positive bias regarding the solution. The converse was also true to result in a negative bias to successful solution. For the negative bias case, where a second alternative was considered, the probability of success was raised from zero to a half.

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COURSE DESIGN

A nominal 5% was felt to be a practical time committment for the course. A positive reinforcement was felt to be visible in allotting 1 day per 4 weeks for a full day seminar session. It was attempted to have this day fall on the same day of the week and the same week each month. It was attempted to provide consistency in classrooms, format and class notes. Continuing contact between sessions was designed to be maintained via several means. Home problems, detailed handouts from the problem solutions conversations through the month with both students and group leaders

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POLL FOR ESTABLISHING CONTENT

As an initial step in framing the substance of the course, a questionnaire was circulated to a representative government group. Comments were asked on preferred timing and on background; the main thrust of the poll however was to indicated areas of perceived strengths and weakness in a set of 12 topical groups. Table I lists the 12 areas and the indicators for each, which were framed using the Miller listing. The actual list cited in this reference were paraphrased and modified somewhat to accommodate to general system needs. Where a respondent singled out an area as a weak personal point or as a strength, in a definitive way on the returned questionnaire, the count was accrued. A profile of internally perceived competence may be inferred from the cumulative data. This in turn was used to frame the content of the course. There is no correlation with respondents and the numbers of strengths or weaknesses cited, since overlapping subsets are present. However, it was felt that a relatively mix of about 50% "subsystems" would be appropriate following a 50% time allocation to the more basic building blocks. Table II lists the total distribution of degrees. The four non-degree respondents had more than 2 years of college in technical fields; the advanced degrees shown usually were for respondents who had also achieved earlier prerequisite degrees. (No professional degrees were noted.) It had been expected that the interested group would be diverse both in level and in field.

SEQUENCE

The sequence followed was as follows:

- I Vectorial representation; matrix manipulation; numerical analysis.

The course sequence which was chosen was as follows:

- I Vectorial Representation of Variables: matrix formats; manipulations; vectorial products; orthogonality; independence; Fourier Series; Laplace representation; convolution; Walsh Functions.

The intent here was to develop a base communications in the course, to set the context of terminology and to introduce the sequence to a group which had indicated strength in the topical area. Applications were treated, homework solutions and several representative journal reprints were distributed through the month, between ensuing sessions.

- II Linear System Variables: convolution; Laplace manipulations; applications to linear differential equations; damping considerations; impulse responses; system flow diagram; Z Transforms; sampling; numerical methods: Gauss' elimination, matrix inversion.

The goal here was to backtrack into the previous session, held a month previously and to apply the earlier developed tools to simple linear systems. Some linearization schemes were rationalized; sample applications were treated in class to varying depths, generally on a deterministic basis.

- III Probability and Statistics: concepts of discrete and continuous variables; sample space; union; intersection; independence; definitions; density function; distribution functions; expectancy operator; moments; confidence limits.

It was hoped here to develop tools for treating probabilistic problems. The attempt was to tie in the discrete abstract variable to several physical situations. Applications were framed to repeat the use of material of the sessions.

- IV Stochastic Processes: stationary processes; approximations to Gaussian; filtering and averaging; correlation; convolution; cross-correlation; covariance matrix; power spectral estimates; band limiting effects.

The intent in this session was to relate single continuous variables to the array of tools available to handle generalized data bases. Points of relevance were made to tie in the preceding sessions to space-time variables found in a number of disciplines. Experimental data was developed in handouts and related to different distributions for signal and noise.

- Approved For Release 2005/11/21 : CIA-RDP78-03576A000100020001-8
- V. Stochastic Processes: general review and exercise of modelling tools presented to date; concepts of signals and interference; properties of space and time variables in single dimension case; conditional probability.

Feedback at this point showed that the pace of preceeding sessions was too fast. It was attempted to recapitulate cumulative material.

- VI Detector Subsystems: one dimensional signal and noise; detection; decision threshold; optimum processing; receiver operating characteristics; interference effects from ambient noise, system noise, doppler, reverberation, channel uncertainty in a variety of applications.

It had been hoped here that a consistent approach on a set of commonality subsystem functions could be made for ensuing sessions. The detection function is the most common across a variety of disciplings with applications examples in biomedicine, radar, communications, acoustics, optics, and in seismics.

- VII Detector Subsystems: optimum detection; prewhitening; Markov noise; detectability criteria; coherent processing; energy detection; confidence measures; Students' t Test.

Continued work on detection functions.

- VIII Space-Time Processing Subsystems: multisensor arrays; signal and noise matrices; prewhitening; matched filters; detection; averaging schemes.

The linear array and its variations was the central model for two sessions on spatial subsystems. This had been cited as an area requiring emphasis earlier.

- IX Spatial Processors: optimal arrays; lobes in time and space; cohertency; detectability for several configurations; near field/far field considerations; non-planar wavefronts.

Intent here was to bring in the cumulative set of modeling tools to a group of spatial applications.

- X Servomechanism Subsystems: Linear models; closed loop and open loop response; root locus; Bode and Nyquist criteria; optimal control; common non-linearities; phase-plane approach.

This was an area shown strong on the initial poll. The intent here was to give a generally deterministic treatment to this common subsystem. Wiener Hopf and Kalman filtering were treated.

- XI Modulation Subsystems- Analog: amplitude, phase and frequency modulation models; deterministic vectorial and frequency models, noise consideration in design; sideband considerations; convolutions; demodulationschemes;

The goal was to establish here a base for definitions and for common communications with the class treatment. A strong indicator had been shown in the poll for this area.

- XII Modulation Subsystems-Pulsed: PPM, PCM, PWM, etc. and other pulsedmodels were treated. Relationships between deterministic and band noise-limited cases; system noise and environmental noise budgets.

Second part of modulation treatment.

PRELIMINARY CONCLUSIONS

An evaluation of the first running of this sequence will not be complete for several months. Several qualitative judgements are apparent and will likely be supported by firm data:

1. The collated material represents an excellent in-house reference aside from the detailed class notes on the topical area. It is hoped that this may be built upon, particularly with several representative disciplinary applications in each section.
2. Engendering interest in homework is a challenge. Alternate schemes that appear viable are either 20 short (10 minutes) problems or perhaps 5 half-hour problems. Homework was intended to cover about 6 hours at the beginning of the course.
3. A goal for each section might well be to bring the student to a level of competence in the topic where the technical literature was readable to him. A crosssection of this representative material can use further work.
4. Attendance was a continuing fight, offset only by continued personal contact. Better schemes for maintaining attendance are needed in a voluntary environment.

5. "Cultural" differences are noted in the educational sources; physics, mathematics and engineering form a group within which communication is fairly easy. Those with chemistry backgrounds form a separate group as do those in the life sciences.
6. The use of an outside "expert" is a good mechanism to program around sensitive group feelings within an organization.
7. The chalkboard-pictorial development is the better approach to the problem posed by the vast amount of material required to be covered.

INTRODUCTION

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through all fields of physical and life sciences in signal analysis. Modulation schemes offer another example.

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TABLE I

Number of Indicators--Strong/Weak Among Respondents

<u>Weak Indicators</u>		<u>Strong Indicators</u>
7	Complex Variables, vector analysis, operators, matrix operations, related material. Problem Groups: basic, first session introductory--sample signals	15
6	Operational Calculus, integration; matrices; line integrals; Rieman space; common operators. Problem Groups: basic; review--sample signals	9
12	Elementary Probability, Stieltjes Integral, common distributions, histograms, independence, tests for dependence, averaging, clipped data, analog data, stationarity. Problem Groups: noise models, signal models; zero crossover, amplitude uncertainty, quantization, sampling	11
17	Applied Engineering Statistics, signal detection probability, conditional probability, common distribution, switching, prediction, filtering parameters, moments. Problem Groups: noise models for environments, processors, source inputs	12
21	Correlation, discrete and continuous, cross correlation tests, goodness of fit, significance, tau translation benefits, reconciliation of statistical approach, orthogonality, independence, error analysis. Problem Groups: noise models, signal models, approximation	1
10	Transforms, Fourier, Walsh, Laplace, clipping, analog, digital data, Z transforms Tou transforms. Problem Groups: transient and steady state responses, noise estimates	6

12	Transforms, Hilbert, Fresnel, common kernel integrals . Problem Groups: spectrum shading, multipath transmissions, media	3
7	Servo System Analysis, flow analysis, sensitivity, feedback, transfer function, impulse response, error representation, statistical approach, smoothing and filtering, prediction compensation input/output relations. Problem Groups: signal input/output consideration, collection analysis techniques control systems, guidance devices	8
10	Fields and Wave Phenomena, array configuration, gain, spacing, shading, phase, signal/noise matrices, near fields, far fields Problem Groups: arrays for sensors, sidelobe exploitation, notching, spatial filtering, ranging, localization, holography, lens design, matched filters	4
10	Detection/Optimization, detection theory, tests criteria, minimax, likelihood ratio, false alarms/dismissals, Wiener-Hopf filters, optimum recovery, sequential. Problem Groups: detection devices, operator aids	1
8	Bayesian Statistics, error probabilities, average cost minimizing, thresholding, complex nets Problem Groups: PR devices, ATR state definition, event indicators, system design	1
7	Modulation, am, fm, ppm, pam, pcm, digital, noise immunity, common error codes, redundancy, error rate estimates, polynomials error codes, fading channels. Problem Groups: telemetry, coding, data transmission, security	8

TABLE II

Distribution of Academic Degrees Among Respondents

none (supplemental schooling)	4
BS, BA	38
MS, MA	15
PhD	9

Disciplines representing mathematics, chemistry physics, electrical engineering, mechanical engineering and life sciences.

The course sequence which was chosen was as follows:

- I Vectorial Representation of Variables: matrix formats; manipulations; vectorial products; orthogonality; independence; Fourier Series; Laplace representation; convolution; Walsh Functions.

The intent here was to develop a base communications in the course, to set the context of terminology and to introduce the sequence to a group which had indicated strength in the topical area. Applications were treated, homework solutions and several representative journal reprints were distributed through the month, between ensuing sessions.

- II Linear System Variables: convolution; Laplace manipulations; applications to linear differential equations; damping considerations; impulse responses; system flow diagram; Z Transforms; sampling; numerical methods: Gauss' elimination, matrix inversion.

The goal here was to backtrack into the previous session, held a month previously and to apply the earlier developed tools to simple linear systems. Some linearization schemes were rationalized; sample applications were treated in class to varying depths, generally on a deterministic basis.

- III Probability and Statistics: concepts of discrete and continuous variables; sample space; union; intersection; independence; definitions; density function; distribution functions; expectancy operator; moments; confidence limits.

It was hoped here to develop tools for treating probabilistic problems. The attempt was to tie in the discrete abstract variable to several physical situations. Applications were framed to repeat the use of material of the sessions.

- IV Stochastic Processes: stationary processes; approximations to Gaussian; filtering and averaging; correlation; convolution; cross-correlation; covariance matrix; power spectral estimates; band limiting effects.

The intent in this session was to relate single continuous variables to the array of tools available to handle generalized data bases. Points of relevance were made to tie in the preceeding sessions to space-time variables found in a number of disciplines. Experimental data was developed in handouts and related to different distributions for signal and noise.

- Approved For Release 2005/11/21 : CIA-RDP78-03576A000100020001-8
- V. Stochastic Processes: concepts of signals and modelling tools presented to date; concepts of signals and interference; properties of space and time variables in single dimension case; conditional probability.

Feedback at this point showed that the pace of preceeding sessions was too fast. It was attempted to recapitulate cumulative material.

- VI Detector Subsystems: one dimensional signal and noise; detection; decision threshold; optimum processing; receiver operating characteristics; interference effects from ambient noise, system noise, doppler, reverberation, channel uncertainty in a variety of applications.

It had been hoped here that a consistent approach on a set of commonality subsystem functions could be made for ensuing sessions. The detection function is the most common across a variety of disciplines with applications examples in biomedicine, radar, communications, acoustics, optics, and in seismics.

- VII Detector Subsystems: optimum detection; prewhitening; Markov noise; detectability criteria; coherent processing; energy detection; confidence measures; Students' t Test.

Continued work on detection functions.

- VIII Space-Time Processing Subsystems: multisensor arrays; signal and noise matrices; prewhitening; matched filters; detection; averaging schemes.

The linear array and its variations was the central model for two sessions on spatial subsystems. This had been cited as an area requiring emphasis earlier.

- IX Spatial Processors: optimal arrays; lobes in time and space; coherency; detectability for several configurations; near field/far field considerations; non-planar wavefronts.

Intent here was to bring in the cumulative set of modeling tools to a group of spatial applications.

- X Servomechanism Subsystems: Linear models; closed loop and open loop response; root locus; Bode and Nyquist criteria; optimal control; common non-linearities; phase-plane approach.

This was an area shown strong on the initial poll. The intent here was to give a generally deterministic treatment to this common subsystem. Wiener Hopf and Kalman filtering were treated.

- XI Modulation Subsystems- Analog: amplitude, phase and frequency modulation models; deterministic vectorial and frequency models, noise consideration in design; sideband considerations; convolutions; demodulationschemes;

The goal was to establish here a base for definitions and for common communications with the class treatment. A strong indicator had been shown in the poll for this area.

- XII Modulation Subsystems-Pulsed: PPM, PCM, PWM, etc. and other pulsedmodels were treated. Relationships between deterministic and band noise-limited cases; system noise and environmental noise budgets.

Second part of modulation treatment.

PRELIMINARY CONCLUSIONS

An evaluation of the first running of this sequence will not be complete for several months. Several qualitative judgements are apparent and will likely be supported by firm data:

1. The collated material represents an excellent in-house reference aside from the detailed class notes on the topical area. It is hoped that this may be built upon, particularly with several representative disciplinary applications in each section.
2. Engendering interest in homework is a challenge. Alternate schemes that appear viable are either 20 short (10 minutes) problems or perhaps 5 half-hour problems. Homework was intended to cover about 6 hours at the beginning of the course.
3. A goal for each section might well be to bring the student to a level of competence in the topic where the technical literature was readable to him. A crosssection of this representative material can use further work.
4. Attendance was a continuing fight, offset only by continued personal contact. Better schemes for maintaining attendance are needed in a voluntary environment.

5. "Cultural" differences are noted in the educational sources; physics, mathematics and engineering form a group within which communication is fairly easy. Those with chemistry backgrounds form a separate group as do those in the life sciences.
6. The use of an outside "expert" is a good mechanism to program around sensitive group feelings within an organization.
7. The chalkboard-pictorial development is the better approach to the problem posed by the vast amount of material required to be covered.

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TABLE I

Number of Indicators--Strong/Weak Among Respondents

<u>Weak Indicators</u>		<u>Strong Indicators</u>
7	Complex Variables, vector analysis, operators, matrix operations, related material. Problem Groups: basic, first session introductory--sample signals	15
6	Operational Calculus, integration; matrices; line integrals; Rieman space; common operators. Problem Groups: basic; review--sample signals	9
12	Elementary Probability, Stieltjes Integral, common distributions, histograms, independence, tests for dependence, averaging, clipped data, analog data, stationarity. Problem Groups: noise models, signal models; zero crossover, amplitude uncertainty, quantization, sampling	11
17	Applied Engineering Statistics, signal detection probability, conditional probability, common distribution, switching, prediction, filtering parameters, moments. Problem Groups: noise models for environments, processors, source inputs	12
21	Correlation, discrete and continuous, cross correlation tests, goodness of fit, significance, tau translation benefits, reconciliation of statistical approach, orthogonality, independence, error analysis. Problem Groups: noise models, signal models, approximation	1
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